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OFFICE OF STRATEGIC SERVICES

WASHINGTON, D. C.

MR. HOLMES FEB 1 0 1945

27 November 1944

SECRET

Mr. James C. Dunn, Director Office of Foreign Affairs Department of State Washington, D. C. OF EUROPEAN

DIRECTOR

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MR. DUNN

PEPARIMENT OF STATE

My dear Jimmie:

Several weeks ago the President asked me to give consideration to the question of Post-War Intelligence. This I have done in the enclosure.

You may wish to discuss it with Ed Stettinius.

You will note that it provides for a Central Agency which should direct the policy and manner of collection (and in this I believe the Secretary of State should participate) and do the evaluating. As used in the draft, the word 'intelligence' includes both secret and counter-espionage.

While the coordination of all intelligence is centralized, the executive intelligence is decentralized so that full recognition is given to the propriety and necessity of each executive department having its own operational intelligence.

As I think essential in a government such as ours, the proposed agency is denied all police functions.

Sincerely yours,

William J. Donovan

Director

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<u>C O P Y</u>

## OFFICE OF STRATEGIC SERVICES

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MR. HOLMES FEB 1 9 1945

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MEMORANDUM FOR THE PRESIDENT

Pursuant to your note of 31 October 1944 I have given consideration to the organization of an intelligence service for the post-war period.

In the early days of the war, when the demands upon intelligence services were mainly in and for military operations, the OSS was placed under the direction of the JCS.

Once our enemies are defeated the demand will be equally pressing for information that will aid us in solving the problems of peace.

This will require two things:

- 1. That intelligence control be returned to the supervision of the President.
- 2. The establishment of a central authority reporting directly to you, with responsibility to frame intelligence objectives and to collect and coordinate the intelligence material required by the Executive Branch in planning and carrying out national policy and strategy.

I attach in the form of a draft directive (Tab A) the means by which I think this could be realized without difficulty or loss of time. You will note that coordination and centralization are placed at the policy level but operational intelligence (that pertaining primarily to Department action) remains within the existing agencies concerned. The creation of a central authority



thus would not conflict with or limit necessary intelligence functions within the Army, Navy, Department of State and other agencies.

In accordance with your wish, this is set up as a permanent long-range plan. But you may want to consider whether this (or part of it) should be done now, by executive or legislative action. There are common-sense reasons why you may desire to lay the keel of the ship at once.

The immediate revision and coordination of our present intelligence system would effect substantial economies and aid in the more efficient and speedy termination of the war.

Information important to the national defense, being gathered now by certain Departments and agencies, is not being used to full advantage in the war. Coordination at the strategy level would prevent waste, and avoid the present confusion that leads to waste and unnecessary duplication.

Though in the midst of war, we are also in a period of transition which, before we are aware, will take us into the tumult of rehabilitation. An adequate and orderly intelligence system will contribute to informed decisions.

We have now in the Government the trained and specialized personnel needed for the task. This talent should not be dispersed.

William J. Donovan Director





## SUBSTANTIVE AUTHORITY NECESSARY IN ESTABLISHMENT OF A CENTRAL INTELLIGENCE SERVICE

In order to coordinate and centralize the policies and actions of the Government relating to intelligence:

There is established in the Executive Office of
the President a central intelligence service, to be
known as the, at the head of which
shall be a Director appointed by the President. The
Director shall discharge and perform his functions and
duties under the direction and supervision of the Presi-
dent. Subject to the approval of the President, the
Director may exercise his powers, authorities and duties
through such officials or agencies and in such manner as
he may determine.

2. There is established in the
an Advisory Board consisting of the Secretary of State,
the Secretary of War, the Secretary of the Navy, and such
other members as the President may subsequently appoint.
The Board shall advise and assist the Director with respect
to the formulation of basic policies and plans of the



3. Subject to the direction and control of the President, and with any necessary advice and assistance from the other Departments and agencies of the Government, the \_\_\_\_\_\_ shall perform the following functions and duties:

- (a) Coordination of the functions of all intelligence agencies of the Government, and the establishment of such policies and objectives as will assure the integration of national intelligence efforts;
- (b) Collection either directly or through existing Government Departments and agencies, of pertinent information, including military, economic, political and scientific, concerning the capabilities, intentions and activities of foreign nations, with particular reference to the effect such matters may have upon the national security, policies and interests of the United States;
- (c) Final evaluation, synthesis and dissemination within the Government of the intelligence required to enable the Government to determine policies with respect to national planning and security in peace and war, and the advancement of broad national policy;



- (d) Procurement, training and supervision of its intelligence personnel;
  - ((e) Subversive operations abroad;)
- (f) Determination of policies for and coordination of facilities essential to the collection of information under subparagraph "(B)" hereof; and
- (g) Such other functions and duties relating to intelligence as the President from time to time may direct.
- 4. The \_\_\_\_\_ shall have no police or law-enforcement functions, either at home or abroad.
- 5. Subject to Paragraph 3 hereof, existing intelligence agencies within the Government shall collect, evaluate, synthesize and disseminate departmental operating intelligence herein defined as intelligence required by such agencies in the actual performance of their functions and duties.
- 6. The Director shall be authorized to call upon
  Departments and agencies of the Government to furnish
  appropriate specialists for such supervisory and functional
  positions within the \_\_\_\_\_\_ as may be
  required.
  - 7. All Government Departments and agencies shall

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make available to the Director such intelligence material as the Director, with the approval of the President, from time to time may request.

- 8. The \_\_\_\_\_ shall operate under an independent budget.
- available to the \_\_\_\_\_\_\_, the Director

  may employ necessary personnel and make provision for

  necessary supplies, facilities and services. The Director

  shall be assigned, upon the approval of the President, such

  military and naval personnel as may be required in the per
  formance of the functions and duties of the

  The Director may provide for the internal organization and

  management of the \_\_\_\_\_\_ in such manner

  as he may determine.

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